



William A. Gaines
Vice President Energy Supply

January 22, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue, 12th Floor
Seattle, WA 98104

Re: City Light Reconfirmation Process

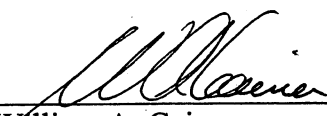
Attn: Regina LaBelle

Puget Sound Energy, Inc. (PSE), the largest electric and gas utility in Washington, serves approximately 1.5 million customers in the area surrounding Puget Sound and the City of Seattle. Along with Seattle City Light and other regional electric utilities, our industry presently confronts a period of great uncertainty and rapid change, driven by factors as diverse as federal and state energy policy initiatives, access to capital and credit markets, streamflow conditions at hydroelectric projects, hydrocarbon fuel prices, environmental policy developments and others. It is against this complex and ever-changing backdrop that we all are working to operate our utilities in a manner than minimizes customer rates, and to fashion durable regional energy policy that ensures adequate, reliable and economical electric service for the long run.

Seattle City Light and its Superintendent Gary Zarker have been a knowledgeable, constructive force and have helped build consensus on issues of importance to the regional energy industry. Particularly during this time of transition in our business, it is important that our industry maintain the continuity that has characterized Gary Zarker's term.

Sincerely,

Puget Sound Energy, Inc.

By: 
William A. Gaines
Its: Vice President Energy Supply

cc: The Honorable Heidi Wills



City of Austin

Austin's Municipally Owned Electric Utility

Town Lake Center 721 Barton Springs Road • Austin, Texas 78704-1194 • (512) 322-9600

January 17, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue
12th Floor
Seattle, WA 98104

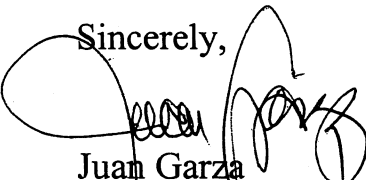
Dear Mayor Nickels:

I am writing this letter in support of Gary Zarker's reconfirmation as Superintendent of Seattle City Light. I encourage you to consider how important it is to maintain continuity in leadership during these extremely dynamic, yet tenuous, times in the electric industry.

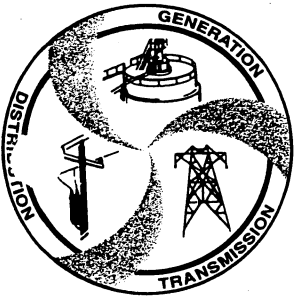
Under Mr. Zarker's tenure, Seattle City Light's strong environmental leadership has set the standard for public power companies and the entire electric industry in general. Seattle City Light is the first major utility to meet all energy needs with "zero net" greenhouse gas emissions and to meet all load growth through conservation and renewables. Further, Seattle City Light's conservation program has avoided over 3 million tons of carbon dioxide between 1977 and 2002.

Austin Energy appreciates the partnership we have with Seattle City Light, and we are grateful for the collaboration on important national electric issues. We look forward to working with Mr. Zarker and Seattle City Light on addressing the pressing issues affecting public power, and especially in the realm of setting environmental policy.

Sincerely,



Juan Garza
General Manager
Austin Energy



PUBLIC UTILITY DISTRICT NO. 2 OF GRANT COUNTY

MEETING OUR CUSTOMER ENERGY NEEDS IN A COST CONSCIOUS MANNER.

P.O. BOX 878 • EPHRATA, WASHINGTON 98823 • 509/754-0500

January 20, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue – 12th Floor
Seattle WA 98104

Dear Mayor Nickels:

The purpose of this letter is to report my experience with the Superintendent of Seattle City Light, Gary Zarker.

As manager of Grant County Public Utility District I negotiated new power sales contracts with Mr. Zarker. My experience was that he bargained hard for power and held out for a very low price – three times lower than market. He was also insistent on assurances for salmon protection and collegial relationships with the Indian tribes.

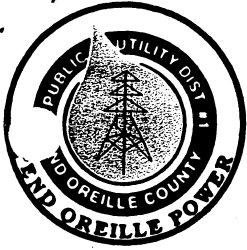
More recently I have worked with Mr. Zarker to oppose radical experiments with the region's electrical transmission system. Many of us believe those policies would replicate in the Northwest the tragic experience in California. Mr. Zarker has been an effective and strong voice speaking out for the protection of ratepayers in both Seattle and the Northwest.

I have worked on Northwest issues for twenty-five years as a policy maker on the Northwest Power Planning Council and as manager of publicly owned utilities. I view Mr. Zarker as one of the most accomplished managers with whom I have worked.

Sincerely,

Don Godard, Manager

c: The Honorable Heidi Wills
Municipal Building
600 4th Ave, 11th Floor
Seattle WA 98104



Pend Oreille County Public Utility District

Administrative Offices - P.O. Box 190 • Newport, WA 99156 • (509) 447-3137 • FAX (509) 447-5824
Box Canyon Hydro Project - P.O. Box 547 • Ione, WA 99139 • (509) 446-3137 • FAX (509) 447-6790

January 21, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue
12th Floor
Seattle, Washington 98104

Attn: Regina LaBelle

Dear Ms. LaBelle:

This letter is being sent by the Board of Commissioners, General Manager, and Director of Hydro Operations and Power and Supply at the Box Canyon Dam Project in Pend Oreille County. We wish to support Gary Zarker's reconfirmation as Superintendent of Seattle City Light.

Pend Oreille P.U.D.'s Box Canyon Project is the next project upstream from Boundary Dam, and we each get energy from the other's projects. The relationship between this Public Utility District and Seattle City Light, through its Boundary Dam Project, is important, and thanks to Mr. Zarker's leadership, it has been a strong and lasting one. That value of that service to the residents of Pend Oreille County cannot be emphasized enough.

Mr. Zarker is a willing regional partner in the complex energy business through his leadership in the Public Generating Pool. At this time, more than any other, national energy issues need continuity, and he will continue to provide it for the Seattle and others in the Northwest utility services.

His strong environmental leadership and accomplishments and his record of public service are cause for reconfirmation as Superintendent of City Seattle Light.

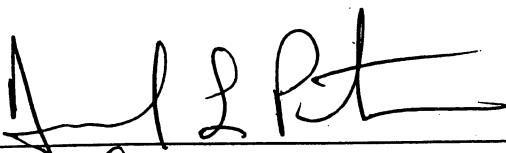
Sincerely,


BOARD OF COMMISSIONERS
PUBLIC UTILITY DISTRICT NO. 1
OF PEND OREILLE COUNTY, WASHINGTON

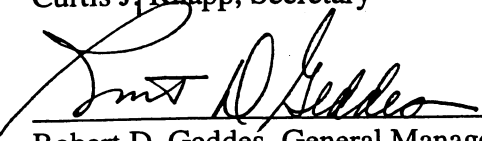
By Kenneth R. Hirsch
Kenneth R. Hirsch, President

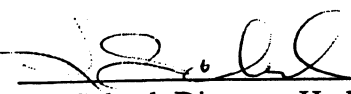
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CITY OF SEATTLE
MAYOR'S OFFICE

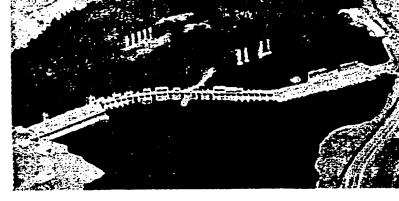
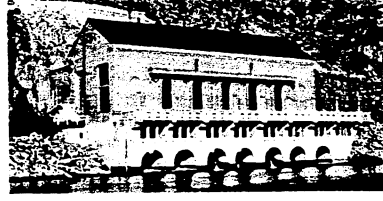
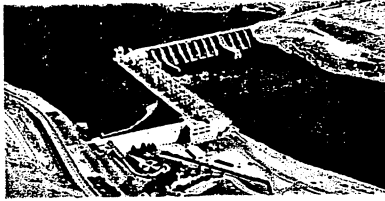
Page 2 – Mr. Nickels

By 
Daniel L. Peterson, Vice-president

By 
Curtis J. Knapp, Secretary


Robert D. Geddes, General Manager


Jim Scheel, Director, Hydro Operations &
Power Supply



PUBLIC UTILITY DISTRICT NO. 1 of CHELAN COUNTY

P.O. Box 1231, Wenatchee, WA 98807-1231 • 327 N. Wenatchee Ave., Wenatchee, WA 98801
(509) 663-8121 • Toll free 1-888-663-8121 • www.chelanpud.org

January 15, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue
12th Floor
Seattle, WA. 98104

Dear Mr. Mayor,

It is with enthusiasm that I write this letter in support of my colleague, Gary Zarker, Superintendent of Seattle City Light. As the General Manager of the Chelan County Public Utility District, one of the regions most important public utilities, I have a unique perspective as to what it takes to lead a utility through unpredictable and challenging times we all face.

Gary and I have served together in the Large Public Council and as a fellow public power servant, I can attest to his commitment to strong environmental leadership in the northwest. This leadership is underscored by his record in public service and his continued focus on superior customer service for all stake holders. His role as a regional partner in complex energy issues has led to solutions that ultimately create value for those of us that count on his style of utility leadership. As you consider Seattle's future role in regional and national electricity issues, Mr. Zarker represents a good choice to lead that charge.

As public power takes the next step into its uncertain future, good stewardship and focused leadership become critical characteristics for success. Gary will continue to move Seattle City Light forward while maintaining stability in fundamental City services. You can count on my continued support as Gary Zarker extends his role as Superintendent of Seattle City Light.

Sincerely

Charles J. Hosken
General Manager
Chelan County PUD

cc: Gary Zarker

January 24, 2003

The Honorable Greg Nickels
600 Fourth Avenue
12th Floor
Seattle, WA 98104

Mayor Nickels,

I have been working at Seattle City Light since 1998 as a consultant and as Director of Generation Operations. I have had a unique situation from the beginning of my assignment. I was brought into the organization to provide independent oversight to the Boundary Rehabilitation Program as a result of the City Council's effort to better control major capital projects. Mr. Zarker and his management group recognized the benefits of proposed improvements and asked me to join the organization to implement them

Mr. Zarker recognizes where change is appropriate. He acts on valid information and has the insight to bring in or grow the expertise required to create improvement. He is not precipitous in his response to the daily turmoil of the utility business. He is careful and thoughtful. Making organizational changes that are proper and permanent takes time and patience. Mr. Zarker has demonstrated those traits and will use them in good fashion to guide City Light into the future.

While there has been a lot of press and a lot of pressure on Mr. Zarker and City Light as a result of reviews and audits, Seattle City Light is not in trouble as a utility. The rates are still very low, the service is very reliable and our attention to civic and environmental responsibility is recognized as part of our culture rather than a side line business.

In any other venue, the City Light senior management should be getting very good reviews for the status of our utility in the aftermath of the recent crisis in electric markets. As a new citizen of Seattle and one who cares about the future of Seattle City Light, I believe that this organization has the appropriate core to move into the future and keep our values in tact.

Gary has publicly recognized that additional changes need to be implemented to be successful in the electricity future. I am confident that he will use the same foresight, care and patience that he has demonstrated in the recent past to move us forward.



Dave Howell
Sr. Manager, Tennessee Valley Authority
Assigned:
Director, Generation Plant Operations Division
Seattle City Light

January 24, 2003

The Honorable Mayor Greg Nickels
600 4th Avenue, Suite 1200
Seattle, WA. 98104

Dear Mayor Nickels,

Please add my name to the long list of those who support your nomination of Gary Zarker to continue as Superintendent of Seattle City Light. I have known Gary for more than twenty years. I admire and respect the job he has done at City Light. As a City resident I am thankful that he has been guiding the utility through this tumultuous time.

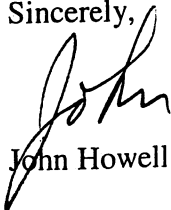
I met Gary in the early 1980's when we both served as deputies in the City budget office. We worked together for four years, including two in which he served as my boss. Since that time our paths have crossed frequently in a variety of civic and professional activities.

I am certainly aware of the criticism that has recently been directed toward City Light and at Gary. But I believe you could not have made a better choice than to nominate Gary for another term as Superintendent. He is one of the best managers I know, in either the public or private sector. As I have watched Gary's career I have seen a rare combination of skills that make him a very effective leader. He has the unique ability to blend strong technical knowledge with public policy, while at the same time understanding the implications of decisions for local and regional elected officials.

I have always been impressed with Gary's willingness to make hard decisions, and to take responsibility for his bad ones. I would suggest that Gary possesses the qualities we want in all of our public servants: passion, energy, a commitment to community service, and the highest level of integrity.

Please let me know if there is anything I can do to support your nomination.

Sincerely,



John Howell

Cc. Heidi Wills



Washington
Public
Utility
Districts
Association

1411 Fourth Ave.
Suite 810
Seattle, WA 98101
206 682-3110
Fax 206 682-3913

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03 JAN 27 AM 9:24
CITY OF SEATTLE
MAYOR'S OFFICE

January 23, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue
12th Floor
Seattle, WA 98104

Attn: Regina LaBelle

Dear Mayor Nickels,

I am writing in support of the reconfirmation of Gary Zarker as Superintendent of Seattle City Light. I have known Gary from the time he became Superintendent. During these years we have worked closely on state, regional and national issues important to public power. Taken together the PUDs serve almost one third of the state's citizens, and SCL is the states largest municipal utility. By sharing common principles and interests we have been effective partners.

I have found Gary to be an essential leader in our common effort. His commitment to the customers interests, skill in managing the issues we face, and the respect members of Congress and other public officials have for him, have not only benefited SCL, but the Washington PUDs and the rest of public power.

Gary has worked closely with us on issues such as the effort by the aluminum companies to get a "special deal" from BPA during the energy crisis of 2000-2001. Their plan would have raised rates to SCL and the PUDs. More recently we have mounted a very large effort to protect our utilities from the misguided attempts by the Federal Energy Regulatory Commission to impose a radical market system, in place of this region's historic cost based system. In all of these efforts, Gary has taken the initiative to organize public power.

I know the managers and commissioners I work with share the view that Gary is a valuable and trusted partner in addressing complex and important regional energy issues.

I work for 28 utility managers whose jobs are similar to Gary's. I have gained a sense over the years of how good a job these very capable people do. I believe that Gary is as good a manager as any of them.

This is a very challenging time for electric utilities and their customers. My members and I need someone at the head of SCL we can look to as a trusted partner and leader. We need Gary Zarker as an ally and collaborator in this effort.

I recommend in the strongest terms that Gary Zarker be reconfirmed as Superintendent of Seattle City Light.

Sincerely,

A handwritten signature in black ink, appearing to read "Steve Johnson". The signature is fluid and cursive, with the first name "Steve" and last name "Johnson" clearly distinguishable.

Steve Johnson
Executive Director

SJ/sw



January 23, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Street
12th Floor
Seattle, WA 98104

Attn: Regina LaBelle

Dear Mayor Nickels:

I am the President & CEO of the Municipal Electric Authority of Georgia (MEAG). In this position I have had the pleasure of working with Gary Zarker for several years as we are both board members for the Large Public Power Council. We have jointly and successfully worked on many industry issues in this role and I look forward to working with Gary in the future.

Please consider this letter a full endorsement of Gary Zarker as you consider his reconfirmation.

Sincerely,

A handwritten signature in black ink, appearing to read "R P Johnston", with a long horizontal flourish extending to the right.

Robert P. Johnston
President & CEO

Municipal Electric Authority of Georgia
1470 Riveredge Parkway NW
Atlanta, Georgia 30328-4686

1-800-333-MEAG 770-563-0300

January 25, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue, 12th Floor
Seattle, WA 98104

Dear Honorable Nickels:

I am writing to support the re-confirmation of Gary Zarker as Superintendent of Seattle City Light. I believe I can speak with some authority on what it takes to be a good superintendent at an electrical utility. I retired from Seattle City Light in 1999 with thirty-four years of service in the electrical energy field. My last position was that of Manager of the System Control Center. I continue to be employed in the utility industry as Manager of Scheduling for Power Resource Managers in Bellevue, Washington.

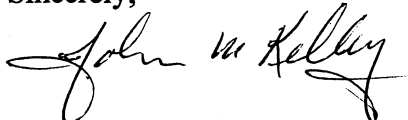
I worked closely with Gary during my last years at the utility. I always found him to be an honest, competent and fair manager. Gary always based his strategic plans and his decisions on what he believed to be best for the citizens of Seattle and the customers of Seattle City Light.

Gary came to the utility as a novice in the electrical utility field. He brought with him proven management skills in the public sector and a strong public service commitment. Gary was quick to learn the nuances of the electric utility trade and has elevated himself to a position of respect within the industry. He is recognized as an industry leader in the region and throughout the country. He has represented Seattle City Light well on energy and environmental issues. Gary, in my opinion, is one of the hardest working and most competent superintendents Seattle City Light has ever had.

The electrical industry continues to find itself in the midst of a period of great change. Public power seems to be continually under attack. It is more critical now than anytime in the past that the customers of Seattle City Light have strong leadership. Gary has provided and should continue to provide that leadership. I, as a person knowledgeable in the industry, a citizen of Seattle and a customer of Seattle City Light, encourage you to do everything in your power to retain Gary Zarker as Superintendent.

Thank you.

Sincerely,

A handwritten signature in cursive script, appearing to read "John M. Kelley".

John (Jack) Kelley
816 NE 90th Street
Seattle, WA 98115
(206) 522-0807



Pend Oreille County Fire Protection District #2

"Providing Emergency Medical and Rescue Services for all of North Pend Oreille County"



P.O. Box 435
Metaline Falls, WA 99153
(509) 446-2240
Fax: (509) 446-2406
Email: pocfire2@potc.net


The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue
12th Floor
Seattle, WA 98104
Attn: Regina LaBelle

We, Brad Larson, M. Roy Layton and Dave Hubert represent the patrons of Pend Oreille County Fire Protection District Number 2 (FPD2) as elected Fire Commissioners. FPD2 provides fire protection to all improvements within the Fire District and Emergency Medical Services to all lands within Pend Oreille County from Blue Slide north to the American/Canadian boarder. This includes the Boundary Powerhouse and related facilities.

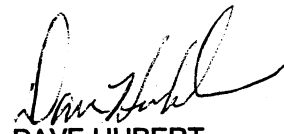
FPD2 currently has an agreement with Seattle City Light that is in large part due to Gary Zarker's commitment to improving relationships between Seattle City Light and it's neighbors and partners. The agreement allows FPD2 to provide services that benefit not only Seattle City Light but also local communities and the public with a higher level of service than is generally found in communities the size of Metaline Falls, Metaline and lone. This enhanced level of service ultimately makes it easier for Seattle City Light to attract and retain employees in remote locations.

The positive relationship between Seattle City Light and FPD2 can only continue to benefit each party both in the short term and in the lengthy relicensing process.

In short we would strongly support a decision to reconfirm Gary Zarker as Superintendent of Seattle City Light.


BRAD W. LARSON
Chairman of the Board


MARVIN LAYTON
Commissioner


DAVE HUBERT
Commissioner



City Public Service
of
San Antonio, Texas

January 22, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue, 12th Floor
Seattle, WA 98104

Attn: Regina LaBelle

Dear Mayor Nickels:

As General Manager and Chief Executive Officer of City Public Service, I am writing on behalf of Mr. Gary Zarker, who while serving as Superintendent of Seattle City Light, distinguished himself through years of dedicated service to his community and to the industry of public power.

I have had the pleasure of visiting with Mr. Zarker at various meetings hosted by the Large Public Power Council (LPPC). As you may know, the LPPC is an organization composed of the nation's 24 largest locally owned and controlled power systems. During these meetings, the CEOs are provided with an opportunity to exchange information regarding specific projects occurring within their company and/or accomplishments that deserve recognition. During these exchanges, I have been briefed on the various programs that Seattle City Light has implemented, such as Seattle Green Power, the Home Energy Profile, and the Energy Efficient Water Heater Rebate Program. Through remarkable foresight and skillful guidance of these and other programs, it appears to me that Mr. Zarker has contributed immeasurably to the success of the utility, which in turn has greatly benefited the customers of Seattle City Light.

As the electric industry is on the verge of great change and public power is faced with new challenges, it is critical that chief executives of public power entities work together to develop consumer-oriented positions on national energy issues and advance those positions with state and national lawmakers and regulators. Two issues of particular importance to public power are standard market design and the comprehensive energy bill, which will soon be revisited by the U.S. Congress. Under the leadership of Mr. Zarker, Seattle City Light has taken proactive measures in working with other public power utilities to address these issues of concern.

Mr. Zarker is an asset, not only to Seattle City Light, but also to the public power industry at large. His diligence, personal interest, and professional competency are necessary characteristics that make his reconfirmation as Superintendent essential.

Sincerely,

Milton B. Lee
General Manager and CEO

MBL:ksg



UNIVERSITY OF WASHINGTON

Department of Electrical Engineering

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue
12th Floor
Seattle, WA 98104
Attn: Regina LaBelle

January 20, 2003

Dear Mayor Nickels,

It is my great pleasure to support Mr. Gary Zarker's reconfirmation as Superintendent of Seattle City Light. I have been a Professor of Electrical Engineering at the University of Washington since 1983. My research and teaching activities are in the area of electric power engineering. I am also serving as Director of Electric Energy Industrial Consortium (EEIC) at the UW for the last 7 years. Through these responsibilities, I have collaborated closely with colleagues at Seattle City Light.

Seattle City Light, under the leadership of Mr. Zarker, has been one of the great supporters of power engineering education at the University of Washington. Through his leadership and contributions to the EEIC, we were able to provide scholarships and assistantships for undergraduate students with an interest in power engineering. Our students also benefit greatly from the field trips to Seattle City Light facilities such as downtown substations, the Energy Control Center, and the hydro power plants. Such visits expose the students to practical issues and new technologies in the field. Seattle City Light also employed many graduates from the UW. The collaboration has been extremely helpful to our educational program. We particularly appreciate Mr. Zarker for his vision and strong support of his colleagues in the collaboration.

I would like to strongly recommend Mr. Gary Zarker's reconfirmation.

Sincerely,

Chen-Ching Liu
Professor and Director of the EEIC



City of Burien

415 Southwest 150th Street • Burien, Washington 98166-1973

Phone: (206) 241-4647 • Fax: (206) 248-5539

www.ci.burien.wa.us

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03 JAN 27 PM 2:34
CITY OF SEATTLE
MAYOR'S OFFICE

Mayor
Wing Woo

January 23, 2003

Deputy Mayor
Rose Clark

The Honorable Greg Nickels
Mayor, City of Seattle

Councilmembers
Noel Gibb
Kevin James
Stephen Lamphear
Joan McGilton
Sally Nelson

600 Fifth Avenue
12th Floor
Seattle, WA 98104

Attn: Regina LaBelle

Dear Mayor Nickels:

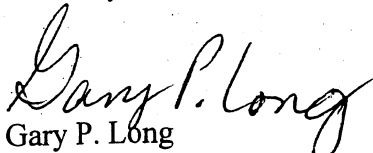
As City Manager for the City of Burien and a professional colleague, I am writing to support the reconfirmation of Gary Zarker as Superintendent of Seattle City Light. I have known Mr. Zarker for over seven years and have found him to be a credit to the public administration profession and a person with exceptional integrity and honesty.

Under Gary Zarker's leadership a franchise fee arrangement was negotiated and agreed to which provided that served cities would receive similar revenues from the public utility (Seattle City Light) in the same way that other served cities receive a utility tax from private utilities. Mr. Zarker's willingness to seek a creative compromise helped to resolve a long-standing conflict between Seattle and suburban cities.

I can state that when I have had some problem or issue with Seattle City Light, Gary has always been available and helped me find a prompt, practical resolution.

With the recent west coast energy crisis of last year still fresh in our minds and with new efforts by FERC to re-write federal energy policy, it is important that we feel that we have the stability of an experienced superintendent with a history of strong environmental leadership and accomplishments as our regional partner in the complex energy business. Retaining Gary Zarker would help to build that level of confidence and trust for the suburban cities.

Sincerely,


Gary P. Long
City Manager



UNIVERSITY OF WASHINGTON

Department of Electrical Engineering

January 14, 2003

TO: The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue
12th Floor
Seattle, WA 98104
Attn: Regina LaBelle

The purpose of this letter is to provide my support and recommendation for Gary Zarker, the Superintendent of Seattle City Light. Professionally, I am a faculty member in the Department of Electrical Engineering, University of Washington. I am writing this letter in a capacity of the Institute of Electrical Engineers (IEEE) Power Engineering Society (PES) Seattle Chapter Chair. The Seattle Chapter of IEEE PES includes about 300 members. Majority of all active power engineers maintain their membership in IEEE PES. The role of the society is to provide professional growth opportunities, community visibility, education outreach, and advanced research facilitation, worldwide.

Historically, IEEE PES Seattle Chapter has been a strong and vital organization, but there has been a decline several years ago. When I became a Chair about one year ago, its operations were halted and there were many concerns in the region about this situation. It was with the help from Seattle City Light (as well as several other utilities), that we were able to start an intensive new vital program. The Chapter relies on Seattle City Light in helping to organize presentations, workshops, student tours, and conferences. We receive help from volunteers and venues for our meetings. Sometimes, these activities are strenuous and require cooperation of top officials in the organization. Gary Zarker has been very helpful in breaking administrative barriers, providing authorization and support for his subordinates, and helping to shape career choices for young professionals in the region. Of course, on many occasions these functions are performed not by him directly but by Seattle City Light employees.

Seattle City Light has also supported a large number of projects, in which the society members were involved. Although there is not enough space for a comprehensive list, I would like to give an example. The projects of SCL with American Public Power Association Demonstration of Energy-Efficient Developments program provide basis for novel environmentally friendly power technologies, provided scholarships for university students, and won several research awards, from local to international level.

In conclusion, I would like to state that Gary Zarker is an excellent Superintendent and I hope to see him serving the regional needs for reliably power supply, healthy power market, and exciting work environment for power engineering professionals.

If you need additional information, please do not hesitate to contact me by phone (206) 221-5729, fax (206) 543-3842, or email mamishv@ee.washington.edu.

Sincerely yours,

Prof. Alexander Mamishev
IEEE PES Seattle Chapter Chair
Assistant Professor, University of Washington

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue
12th Floor
Seattle, WA 98104

January 16, 2003

RECEIVED
03 JAN 22 PM 2:22
CITY OF SEATTLE
MAYOR'S OFFICE

Attention: Regina LaBelle

Subject: Reconfirmation of Mr. Gary Zarker

Dear Mayor Nickels,

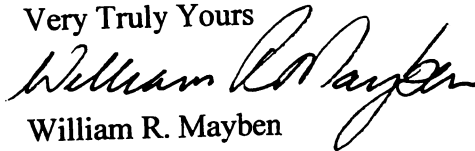
Through my contacts in the electric utility industry, it has come to my attention that Mr. Gary Zarker, Superintendent of Seattle City Light, has been under scrutiny and criticized by and in the media for his performance as the chief of operations of City Light. In my capacity as Managing Partner and CEO of R. W. Beck and Associates in Seattle for eight years, I have known and professionally worked with Mr. Zarker since his days as Supervisor of Engineering for the City of Seattle and subsequently as Superintendent of Seattle City Light.

After 34 years with R. W. Beck, I left the firm and Seattle in the fall of 1995 to fill the position of President and CEO of the Nebraska Public Power District. In the seven plus years that I held that position, I was privileged to work closely with Mr. Zarker on many technical and public policy matters concerning deregulation of the electric utility industry. We were both quite active in the Large Public Power Council and served that industry organization as co-members of its Steering Committee. NPPD is quite similar to Seattle City Light in size and both are vertically integrated utilities committed to low cost, reliable and quality electric service to our customers. We are also similar in that both public power utilities purchase a significant amount of power and energy from a Federal Power Marketing Agency. Mr. Zarker and I conferred often about our similar issues and approaches, particularly as it pertained to energy marketing and trading.

I retired as President and CEO of NPPD on December 31, 2002 and am now enjoying the results of over 40 years in the electric utility industry living in Arizona. I pass this on to you as Mayor of a great city because it distresses me to hear that an individual as professionally competent and highly regarded as a leader in the electric utility industry as Gary Zarker would be under scrutiny for his effectiveness. Certainly as public power faces the Regional and National electricity issues associated with deregulation, Seattle needs the perspective brought to it by a leader of Gary's stature.

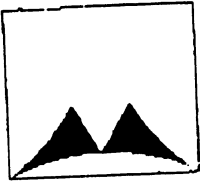
Mr. Mayor, I urge you to consider the voice of the public power industry as you move through the reconfirmation process for Mr. Zarker as your Superintendent of Seattle City Light. I believe Seattle needs him and I know the public power sector of the industry needs him.

Very Truly Yours

A handwritten signature in cursive script, appearing to read "William R. Mayben".

William R. Mayben

1019 N. Vista Verde
Litchfield Park, AZ 85340
(623) 535-4557



MEMPHIS LIGHT, GAS AND WATER DIVISION

HERMAN MORRIS, JR.
President and CEO

January 21, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue, 12th Floor
Seattle WA 98104

Dear Mayor Nickels:

I am writing to recommend the reconfirmation and reappointment of Gary Zarker as General Manager of Seattle City Light.

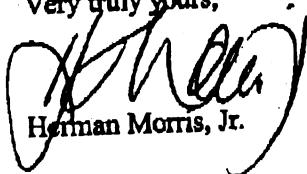
I am the CEO of Memphis Light, Gas and Water Division, a large, municipally-owned utility in Tennessee. When we look around the country for utilities to benchmark, it doesn't take us long to find Seattle City Light. It is an excellent organization, well-run, and focused on quality customer service and public purpose. At the same time, it has demonstrated leadership in environmental issues and the complex challenges facing our industry today and for the immediate future.

I attribute the success Seattle City Light has consistently enjoyed over the past eight years to the outstanding leadership of Gary Zarker, your General Manager. Leading a public power utility is a much more challenging chore than an investor-owned utility. We must do everything they do, and in addition, manage the need for political sensitivity and social responsiveness in the communities we serve. I believe it is a better concept, but it takes a special skill and values. Gary Zarker possesses the skills and values.

He is a national leader in the public power and energy industry and a well-respected voice in the American Public Power Association, sharing experiences, knowledge, and lessons learned, leading and looking out for the interests of Seattle City Light. As a result, Seattle City Light is highly respected in our industry by example and successes achieved.

I encourage you to recognize the outstanding leadership your community-owned utility enjoys and reappoint and reconfirm Gary Zarker as General Manager of Seattle City Light. He knows the business, the people, the values, the issues, concerns, and needs of your community. He knows the job. He has done it very well for these past seven years.

Very truly yours,



Herman Morris, Jr.

djd



Pend Oreille County

Board of Commissioners

Mike Hanson
District #1

Mitch Brown
District #2

Sam Nicholas
District #3

Chris Mylar
Clerk of the Board

(509) 447-4119
FAX: (509) 447-0595

Post Office Box 5025
Newport, WA 99156-5025

January 23, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue
12th Floor
Seattle, WA 98104
Attn: Regina LaBelle

Your Honorable Greg Nickels,

My name is Sam Nicholas and I am County Commissioner for District #3 in Pend Oreille County. I am writing you in support of the reconfirmation of Seattle City Light Superintendent, Gary Zarker.

Gary Zarker has been very supportive in working with our communities to help further the economic growth and development of North Pend Oreille County. Please reconfirm Gary Zarker.

Sincerely,

A handwritten signature in cursive script that reads "Sam Nicholas" followed by a small "cm" monogram.

Sam Nicholas
Pend Oreille County Commissioner

January 24, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue
12th Floor
Seattle, WA 98104

Attention: Regina LaBelle

Dear Mayor Nickels:

I write in support of Gary Zarker's reconfirmation as Seattle City Light Superintendent.

My name is John Okamoto. I have over twenty-five years experience as a public sector manager in senior executive positions with the City of Seattle, State of Washington, and now with the Port of Seattle. I understand what it takes to be a successful public manager.

I also have worked for and with Mr. Zarker in a variety of positions. I know of his capabilities quite well.

In my experience, he is one of the top public administrators I have encountered.


He is committed to customer service. During his tenure as Director of the Seattle Engineering Department, Mr. Zarker was able to turn around a process oriented bureaucracy into a customer focused organization in a very short period of time.

Mr. Zarker was able to solve some of the toughest issues facing the city during that period of time, including closing two landfills while securing environmentally sound disposal contracts and creating a national leading recycling program. Under his leadership and foresight, a new storm water utility was formed to address urban storm water run-off. He also implemented an innovative financing mechanism for transportation that received national attention.

He is able to grasp complex issues, create strategies, and mobilize resources to move an organization's agenda forward. I marveled at his ability to work with elected officials both locally and nationally, and top officials from other organizations.

The energy crisis fabricated by unscrupulous companies was a once-in-a-lifetime set of events. It is easy to second guess decisions and actions looking backwards, but it would be a terrible mistake to overlook the contributions, strengths, and experience the City has in Gary Zarker.

Sincerely,



John Okamoto



United States Department of the Interior

NATIONAL PARK SERVICE
Lake Chelan National Recreation Area
Ross Lake National Recreation Area
North Cascades National Park
810 State Route 20
Sedro-Woolley, Washington 98284-9394

IN REPLY REFER TO:

A38

January 21, 2003

The Honorable Greg Nickels
600 Fourth Avenue
12th Floor
Seattle, Washington 98104

Attn: Regina LaBelle

Dear Mayor Nickels:

I have served as the Superintendent of the North Cascades National Park Service Complex since August 1992. In that capacity I have worked closely with Roberta Palm Bradley, Gary Zarker and their staffs concerning the Skagit and Newhalem Creek Projects, which are largely located on federal lands administered by the National Park Service.

In both the execution of license requirements imposed by the Federal Energy Regulatory Commission and in project operations that are not governed by license articles I have found Mr. Zarker and his staff to be professional, cooperative, and clearly concerned about the conservation of natural and cultural resources as well as operating efficiency and cost containment. In many cases his cooperative approach has resulted in considerable savings to Seattle City Light ratepayers and federal taxpayers.

It has been a pleasure to work with Mr. Zarker and I look forward to continuing to do so in the coming years.

Sincerely,

William F. Paleck
Superintendent

RECEIVED
03 JAN 22 AM 10:14
CITY OF SEATTLE
MAYOR'S OFFICE

2016



**IDAHO
POWER**

An IDACORP Company

IDAHO POWER COMPANY
P.O. BOX 70
BOISE, IDAHO 83707

(208) 388-2708
(208) 388-6902 (FAX)

JOHN P. PRESCOTT
Vice President, Power Supply

January 22, 2003

The Honorable Greg Nickels
Mayor of City of Seattle
600 Fifth Avenue, 12th Floor
Seattle, Washington 98104

Dear Mayor Nickels:

Re: Superintendent Zarker - SCL

I am the Vice President of Power Supply for Idaho Power Company, an investor-owned electric utility based in Boise, Idaho. In my role of managing the market transactions and power operations for the company, I am aware of our interactions with Seattle City Light (SCL).

We have a good working relationship with SCL, and coordinate our operations with your Lucky Peak project located in our control area. We hope to continue this relationship and expand our business transactions in the near future.

Superintendent Zarker provides the required leadership needed to further this already successful relationship. I hope to work with him on future issues of common interest and benefit to both Idaho Power and SCL.

Sincerely,

c: Council Member Heidi Wills
Jim Miller
Lamont Keen
Karl Bokenkamp

Town of Metaline Falls

Post Office Box 277 • Metaline Falls, WA 99153

Phone (509) 446-2211 • Fax (509) 446-3021

metfalls@iomet.com

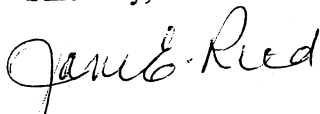
January 23, 2003

Chairperson Heidi Wills
Environmental and Utility Committee
600 4th Avenue
Seattle, WA 98104

Dear Chairperson Wills,

I am writing in regard to the reconfirmation of Gary Zarker, Superintendent of Seattle City Light. Boundary Dam, which is owned by S.C.L., is located approximately twelve miles from the town of Metaline Falls. Because of this proximity, the Town is greatly impacted by decisions made by Seattle City Light. It is my understanding that Mr. Zarker was instrumental in bringing fiber optics to Pend Oreille County, which I believe will be a great economic development tool for us. I also understand Mr. Zarker supports the community picnics sponsored by S.C.L. Awareness of economic development and community involvement are essential qualities for leaders, and it appears Mr. Zarker possesses both. Please consider these qualities and the impact on the surrounding small towns when making decisions regarding the position of Superintendent of Seattle City Light.

Sincerely,



Jane E. Reed
Mayor



RECEIVED

03 JAN 23 AM 11:56

CITY OF SEATTLE
MAYOR'S OFFICE

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue
12th Floor
Seattle, WA 98104

January 13, 2003

Subject: Reconfirmation Support – Gary Zarker

Attn: Regina LaBelle

Reconfirmation Support by: Jerry D. Rust
President & Director, Northwest Power Pool
26 SW Salmon Street, Suite 400
Portland, OR 97204
503-464-2807
jerry@nwpp.org

Experience of Mr. Rust includes 25 plus years of utility experience within the Northwestern area of the United States and Canada.

Mr. Rust is providing this letter of support for Gary Zarker as an individual.

This letter is in support of reconfirmation of Gary Zarker as Superintendent of Seattle City Light (SCL). Gary's knowledge and leadership was instrumental in SCL's ability to weather the storm of utility chaos during the 2000 and 2001 period. As the industry experienced one of the worst hydro conditions as well as an unpredictable and uncontrollable wholesale energy price arena, Gary made tough but knowledgeable decisions to the benefit of the citizens of Seattle. Gary kept all alternatives available, while maintaining the City's stewardship of conservation and renewable resources. Not only did Gary's leadership help SCL's ability to weather the storm, it provided the necessary support to the State of Washington and the Northwest electric power community. Gary's strong belief in conservation and renewable energy demonstrate his commitment to environment, as well as efficiently and effectively utilizing our nation's resources.

Gary's ability to work toward a common goal allowed the citizens of Seattle, and the business communities to partner on the complex energy issues facing us now and into the future. Gary's willingness to present the facts allows everyone to make better informed decisions. Gary's hard work to be abreast of the local issues, the regional issues and the national issues provide the necessary insight to allow the City Council to make the necessary, informed decisions enabling the City to be a leader. Even during times in which people may question the need for such things as an RTO, or a national SMD, Gary is aware of the information and is willing to present the best

26 SW Salmon Street, Suite 400

Portland, Oregon 97204

Tel 503-464-2800

Fax 503-464-2819

WWW.NWPP.ORG

option for the City. In some cases, this option is not in line with the National recommendation. This demonstrates that Gary is concerned for Seattle and is willing to speak out – even against a National recommendation.

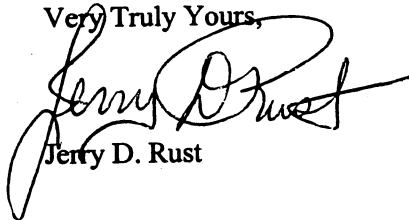
In addition to Gary's involvement in the energy issues, Gary ensures that SCL personnel participate in activities that will help SCL now and into the future. SCL personnel are involved in items such as the Bonneville Power Administration "Infrastructure Review", WECC standards, Northwest Power Pool Reserve Sharing, all of which have a direct impact on the costs and operations of SCL. Gary knows what is important, and provides the correct resources for the betterment of SCL.

Gary has and continues to make SCL one of the best operations in the region, while bringing value to everyone around Seattle. Without Gary's hard work, knowledge, and overall willingness to communicate, SCL and the region would be able to cope as well as it has.

Clearly, Gary should be reconfirmed as the Superintendent of Seattle City Light.

Thank you for the opportunity to present this information, and if you have any questions please call.

Very Truly Yours,

A handwritten signature in black ink, appearing to read "Jerry D. Rust", with a large, stylized flourish extending from the end of the signature.

Jerry D. Rust



Washington State
Department of Transportation
Douglas B. MacDonald
Secretary of Transportation

Northwest Washington Division
Urban Corridors Office
401 Second Avenue South, Suite 560
Seattle, WA 98104-3850
206-464-1220 / Fax 206-464-1190
TTY: 1-800-833-6388
www.wsdot.wa.gov

January 23, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue, 12th Floor
Seattle, WA 98104

ATTN: Regina LaBelle

RE: Superintendent of Seattle City Light

Dear Mayor Nickels:

I am writing to strongly support the reconfirmation of Gary Zarker as the Superintendent of Seattle City Light. Over the 22 years that I was with the City of Seattle, I had the opportunity to work with Gary on a wide range of issues and programs while he was the Budget Director, a senior member of Mayor Royer's Executive team, the Seattle Engineering Department Director, and in his current position as Superintendent. During my four years with the Washington State Department of Transportation, as both the Area Administrator for Seattle/North King County and an Urban Project Director, I have been involved in efforts with Gary and his staff to resolve property and project issues.

The expertise and management approach Gary has brought to each of the positions he has held has served the city well. He is a strong leader who has played a significant role in shaping and implementing new policies and programs, a keen strategist who challenges his staff to thoroughly analyze options and to think "outside of the box," a proven advocate for enhancing the environment, and a solid regional player in the very complicated world of utilities and energy. He can envision the big picture on issues while not losing sight of the needs of the customer and good customer service. He knows how to make the tough decisions and can bring a department through difficult times.

The aberration of the utility deregulation environment coupled with the abnormal weather conditions of over a year ago was unpredictable and unparalleled in Seattle City Light history. While I understand that measures have been taken to reduce future impacts, maintaining the management of the utility has a direct correlation to the utility's stability and its continuation as a strong voice at both the regional and national level. With the policy guidance of the Mayor's office and the Seattle City Council and the ongoing leadership of Gary Zarker, the utility and its ratepayers can only benefit over the long term.

The Honorable Greg Nickels
January 23, 2003
Page 2

I appreciate the opportunity to lend support to the affirmation of Gary Zarker as City Light's Superintendent and look forward to the Seattle City Council's reconfirmation.

Sincerely,

A handwritten signature in cursive script, reading "Maureen J. Sullivan". The signature is fluid and elegant, with a large initial "M" and a long, sweeping underline.

Maureen J. Sullivan
Urban Project Director

cc: Heidi Wills, Seattle City Councilmember
Gary Zarker, Superintendent, Seattle City Light



PPM Energy
A ScottishPower Company

January 24, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue
12th Floor
Seattle, Washington 98104

Attn: Regina LaBelle

RE: PPM Energy's support for Gary Zarker's reconfirmation as Superintendent

My name is Peter van Alderwerelt, and I am the Vice President of Business Development and Origination for PPM Energy, Inc. ("PPM"). PPM is a wholly-owned subsidiary of Scottish Power. The Scottish Power group of companies also includes PacifiCorp. Seattle City Light ("Seattle") and the Scottish Power group have enjoyed a strong business relationship over many years. PacifiCorp and Seattle were joint owners of the Centralia generating facility. In the past few years, the relationship has grown further, with PPM and Seattle working collaboratively on important regional power projects such as the following:

- *PPM and the City of Klamath Falls, Oregon developed the environmentally-responsible Klamath Cogeneration Plant, owned and financed by the City. Seattle purchases 100 MW from this municipal facility, with PPM as the broker for the City.*
- *PPM has acquired all the output from the Stateline Wind Project, built by FPL Energy. Seattle purchases 150 MW of this energy from PPM, with PPM facilitating delivery arrangements benefiting Seattle.*

Speaking for myself and my staff, I have found Gary Zarker and his staff to be knowledgeable, professional, and pro-active in managing risks. For example, prior to the power crises in late 2000-01, Seattle methodically analyzed its risks and executed its Klamath Falls purchase agreement. As a result, Seattle acquired a long-term supply from a new high efficiency plant, well before the crisis drove market prices up.

More now than ever, we place a high value on trust and stability in our relationships with key regional partners, such as Gary Zarker and Seattle City Light. The complexity and market volatility of the energy business demands it. And the development of long-term energy supplies requires it. Finally, renewable energy is central to PPM's strategy, and we highly respect Seattle for the continuous leadership it has provided in this area. For all these reasons, I strongly support Gary Zarker's reconfirmation as Superintendent of Seattle City Light.

Sincerely,

Peter van Alderwerelt
Vice President of Business Development and Origination



SCHWABE, WILLIAMSON & WYATT, P.C.
ATTORNEYS AT LAW

PACWEST CENTER, SUITES 1600-1900 • 1211 SOUTHWEST FIFTH AVENUE • PORTLAND, OREGON 97204-3795
TELEPHONE: 503.222.9981 • FAX: 503.796.2900 • www.schwabe.com

JAY T. WALDRON
Direct Line: (503) 796-2945
E-Mail: jwaldron@schwabe.com

January 27, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue, 12th Floor
Seattle, WA 98104

Re: Gary Zarker

Dear Mayor Nickels:

On regional issues, Gary Zarker is the most respected manager of a publicly-owned utility in the Northwest. During a time of unprecedented events in the power industry, he has provided strong leadership while advancing innovative and creative ideas.

Since 1978, I have represented virtually every publicly-owned utility in the Northwest on various issues. During that period, I have continually represented Seattle City Light in regional, BPA, and FERC matters. I have also represented City Light before the United States Supreme Court. By any measure, Gary is at the forefront of regional energy leaders or Seattle City Light superintendents that I have served.

I currently serve as President of the Port of Portland Commission which manages Portland's airport, seaport and industrial lands. I previously served as school board chair. In these positions, I have observed numerous managers. Gary Zarker equals or surpasses anyone with whom I have worked.

Gary has provided leadership not only for Seattle, but all publicly-owned utilities in the Northwest in regional power and transmission issues. For City Light, he was the leader in obtaining new and useful power products from BPA, including the "slice" and "block" products. He first recognized the dramatic cost increase and operational harm to City Light and to publicly-owned utilities that could result from FERC and BPA regional transmission plans. He has organized and helped coordinate the effort to insure that the region's transmission system continues to benefit all ratepayers. This effort may save Seattle ratepayers millions of dollars.

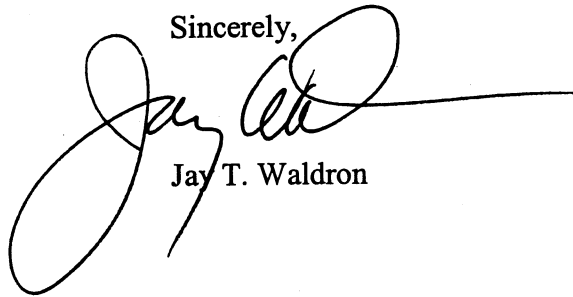
Gary has the respect of the Northwest delegation, the governor, the WUTC and, most importantly for regional issues, the respect of the investor-owned utility CEOs.

The Honorable Greg Nickels
January 27, 2003
Page 2

During the recent unprecedented energy market events, he utilized a relatively conservative resource acquisition strategy that did not lock Seattle into long-term contracts or diesel generation that have been so detrimental to other publicly and privately owned utilities.

Seattle City Light is well served by having a regional leader such as Gary Zarker as its superintendent.

Sincerely,

A handwritten signature in black ink, appearing to read "Jay T. Waldron", with a long horizontal line extending to the right.

Jay T. Waldron

JTW:sh

cc: Hon. Heidi Wills
Gary Zarker





NORTH CASCADES INSTITUTE

Connecting People, Nature & Community Through Education

January 22, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fourth Avenue (12th Floor)
Seattle, WA 98104
Attn: Regina LaBelle

Support for the reconfirmation of Gary Zarker, Superintendent, Seattle City Light

Dear Mayor Nickels,

I am pleased to contribute this letter of support for Gary Zarker's reconfirmation as Superintendent of Seattle City Light.

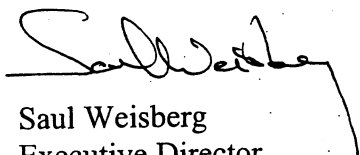
I am the Executive Director of North Cascades Institute, a 16 year-old, nonprofit environmental education organization based in Sedro-Woolley, WA. The Institute's mission is to conserve and restore Northwest environments through education. Each year we work with more than 10,000 children and adults in a wide variety of youth and school programs, teacher workshops, seminars in natural and cultural history, conferences, retreats, and stewardship programs.

I have worked in close partnership with Gary Zarker and Seattle City Light for the past eight years on the creation of the North Cascades Environmental Learning Center. The Center, a joint project of City Light, the National Park Service and North Cascades Institute, will be a residential education facility located in the National Park. As one of the central elements of the 1995 federal re-licensing of the Skagit River dams, the Center and its education programs will help people of all ages learn, enjoy and understand more about our wonderful region. The Learning Center will reach more than 10,000 people each year in a wide variety of field-based and overnight programs.

Gary Zarker has been an advocate of conservation during his tenure at Seattle City Light. He has taken a strong interest in this unique partnership project and dedicated significant resources towards its successful implementation. It is important to us that he continue his leadership of Seattle City Light as we prepare for the opening of the Learning Center.

Thank you for the opportunity to add my support.

Sincerely,



Saul Weisberg
Executive Director

Albany Office
30 South Pearl Street – 10th floor
Albany, NY 12207-3425
518 433.6719
518 433.6780(Fax)
Eugene.Zeltmann@nypa.gov



Eugene W. Zeltmann
President and
Chief Executive Officer

January 17, 2003

The Honorable Greg Nickels
Mayor, City of Seattle
600 Fifth Avenue
12th Floor
Seattle, WA 98104

Attn: Regina La Belle

RECEIVED
03 JAN 22 AM 10:17
CITY OF SEATTLE
MAYOR'S OFFICE

Dear Mayor Nickels:

I'm writing on behalf of my friend and colleague, Gary Zarker, who I hope you will reconfirm as superintendent of your city's utility.

I've known Gary for a number of years as our companies are both members of the Large Public Power Council (LPPC). The LPPC provides a forum for exchange of ideas among the 24 largest public power entities in the country. The LPPC as a group also advocates policies and legislative initiatives that advance the cause of public power. Gary has played a leadership role within the group with respect to the development of policies regarding environmental issues, hydroelectric re-licensing, market power and the like. His insight and knowledge of current trends within the industry are valued by all of us.

Sincerely,

A handwritten signature in cursive script that reads 'Eugene W. Zeltmann'.

Eugene W. Zeltmann,
President and CEO

cc: The Honorable Heidi Wills

2